1. Introduction

This article is about how change at the international system level has produced those political outcomes related to security and defence design in the 1990s Europe. It is both a description and evaluation of the way the European security arena has changed as well as an attempt to come to terms with the process that led to 'internalisation' of system change. By using the term 'internalisation' we mean the process, or better, the causal relationship between system change and policy response. Our argument is that the nature of the post-Cold War systemic reality has been instrumental in sustaining and even increasing actors' faith in co-operative frameworks and in further collective behaviour and interaction in European security and defence.

Although highly unoriginal, there is no other way but to indicate, right from the beginning, that history and geography, which tight bipolarity had kept in limbo for over forty years, have re-emerged as factors reconstituting Europe's identity. The scope of political change, the rapidity with which events are known the world over, and the complexities involved in trying to understand the new security challenges have been and continue to be discussed. Our traditional conception of the classic factors of power in analysing and explaining the changing security environment is still relevant. The difference today is 'the reach of impact, the complexity of the causal process, the range and capabilities of actors involved, and the
acknowledgement that threat and response are no longer within the sole or even primary purview of the military'.

Against this background, the discussion in the following pages addresses two important dimensions of current international concern: firstly the evolution of the European security system as we approach 2000. It takes account of the changing properties of world politics since the collapse of bipolarity and attempts to assess the extent to which structure, power and actors have acquired new meanings under the impact of uncertainty and unpredictability that have followed the tectonic shifts in world affairs. Secondly, the extent to which the strategic ramifications of the new geopolitical realities and the new security challenges, although lacking a unified concept of threat, can adequately 'provide' rules for state interaction and most importantly for gradually reinforcing 'institutionalisation' of security. In the context of the latter, the analysis is directed towards the examination of NATO's institutional response and adaptation to the new structural elements and assesses the development of strategies, both national and institutional, as well as the formulation of effective policies.

2. (Re)conceptualizing Security in the 1990s

Any discussion about the prospects of a new system of collective security in Europe - as they have been expressed through the decisions taken in Maastricht, Amsterdam, Berlin and Madrid - should take account of the constituent elements of change that produced the 'new order'. This 'new world order' has come to symbolise, for many, a set of expectations and hopes, few of them strikingly clear or well articulated, and even fewer so far fulfilled. If there is to be a new order it will have to emerge not simply out of the ashes of the old, but rather in a dynamic tension with the powerful legacy of great-power war and resulting international institution-building during this century. There is, therefore, a critical evaluation problem which is linked to the need for conceptualization of the changing 'European order'.


2With the term 'order' we mean a formal or informal sum of relations which produces regular and expected patterns of behaviour and in which commonly accepted views on issues of hierarchy, legitimacy and normative interaction prevail. See, for example, R. Cox, Approaches to World Order, Cambridge, 1996, especially chapter 6. For a historico-sociological approach, see J. A. Hall, International Orders, Cambridge, 1996, especially chapter 1.
There are, essentially, four dimensions to this *problematique*: the first has to do with the nature and character of 'order' in general. The second has to do with the concept of change. The third concerns the response(s) to the process and the products of change, and the fourth addresses the issue of impact, and the ways in which changes in the order and in the actions of major participants feed into further processes of change that influences both the nature of the whole (system) and the behaviour of the parts (state or other units). At an empirical level, the changing nature of the order can be linked to a series of important developments. First and foremost, it is the existence of structural change that produces a rearrangement of European state relationships especially in the field of world economy. More and more, 'globalization' enhances the interdependence of national economies, and undermines the traditional relationship between state power and market. Globalizing production and global finance transforms global economy into a system of 'governance without government'.

Closely linked with this process, is the emergence of new states in Europe and hence the need to trace the components of the new European system. At the same time, revision of the economic and security status outside Europe have raised questions about the boundaries of the system and the interests of the European state actors. More often than in the past, there are new and sometimes unexpected linkages between political, security and economic concerns, which have challenge the capacity of the state both to recognize and to respond to new challenges and needs for action. Finally, there has been an institutional challenge relating to the adequacy of existing institutions for international action, and to the potential for coordination between state and other non-state (transnational and subnational) forces.

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This last issue is of paramount importance for Europe: European transnational forces combined with fragmenting subnational forces create ambiguity and fluidity. The European Union forms an 'island of peace' - a unity of transnational networks and a common retreatment from a violent periphery. Paradoxically, however, these processes are also reproduced within the single state with national networks, security zones and areas of violence. Transnational forces and the growth of cosmopolitanism have weakened the nation-state, but this very challenge has led to the emergence of nationalist reactions and to the legitimizing of subnational-secessionist forces. As Hassner put it, 'the nation-state is both obsolete and obstinate'. In Western Europe, the challenge to the nation-state comes primarily from the process of integration and globalization; in the historically imperial Eastern Europe, the challenge comes from a reconstructed national-romantic ethnic primordialism which can lead to the disconnection of the assumed unity of state and nation. As the locus of international security shifts in practice from the state to nation, the unchallenged and uncritical acceptance of the unity of the state and nation has become problematic. The amalgam of state/sovereignty is contested within and across international boundaries, as it is confronted by a competing amalgam: nation/identity. The implication is that although the state remains a central actor in the international system, it is not the sole actor in the area of security. Ethnonationalism and identity politics have system-transforming effects in international relations.

In order to respond appropriately to the new conceptual - and eventually - policy challenges, we must do more than add new issues to the global agenda. Our thinking about the nature and pursuit of security must change. The attempt to understand the new European order and security should take account of its geographical and functional scope, its degree of institutionalization, its strength and fragility and its ideological and normative elements. While the collapse of the Soviet block and accelerating globalization have fundamentally altered the structure of geopolitics, 'our conceptual frameworks and menu of policy prescriptions are indelibly infused with a Cold War political logic'. The definition of security issues, the way in which they were analysed, and the policies that resulted were the product of the dominant geopolitical and ideological environment. Consequently, security was understood primarily in military terms, and security studies fixated on the problem of achieving and maintaining a stable balance of...
nuclear and conventional forces between two ideological-political blocks. The militarized conception of security that grounded international relations during the Cold War is being challenged by multifaceted and holistic conceptions.\(^8\) A threat to national security in Europe no longer necessarily evokes images of invading armies. It could be easily argued that there are clear limitations to the application of conventional interstate-level analysis to the examination of international security in general, and European security in particular. Strategic studies are viewed now as focusing on more than the use of military force; security no longer presumes a principal concentration on challenges to a government and country from outside its borders; conflict no longer necessarily means only the violence of armed force; central governments are no longer viewed as the sole legitimate authorities for the use of coercive means; defence no longer presumes that military force is either the first or the most appropriate instrument.

All this amply proves that Laidi is right in stressing that the 'reconstruction of meaning or purpose' and its linking up with the exercise of (military) power cannot be settled through 'any ideological or teleological deintoxication which the proponents of Popper's \textit{open society} seem to be advocating at times'.\(^9\) For all that, the divergence between meaning and power cannot be reduced to the tension between the integrating logic of the economy and the disintegrating dynamic of identity. It triggers off a 'chain' reaction affecting all the factors related to the exercise of political sovereignty, the most important of which being the military instrument. Russia provides the best example: while it remains by far the leading military power in Europe, the way we view the collapse of Russian power is governed less by its inherent weaknesses than by the fact that today there is no underlying plan to this power. Which leads us to the commonplace but nonetheless essential observation: a military power, no matter how large, suffers a considerable loss of meaning the moment it is unable to connect power with a military policy.\(^10\) The divergence between military power and

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\(^10\) \textit{Ibid.}, p. 3.
military policy affects not just Russia but, to a lesser extent, the US and the other European powers.

Moreover, the replacement of the major military threat from the East by multi-level and multi-directional threats, though admittedly of lower tension, has lend great fluidity and instability to the European security system, which was not well-equipped in terms of policies, competencies and institutions to deal with it. It may well be true that the end of the Cold War provides an opportunity to raise the strategic threshold, and thereby reduce substantially the possibility of a global conflict; and while, this may be true for Europe, one should not be too sanguine about the prospects for a 'peace dividend' in many parts of the world, some of them scaringly close or even inside the 'European perimeter'.

For all that, the new Europe makes prediction about the course of international politics difficult. The immense and unique problems posed in the post-Cold War world by the challenge of achieving security are pervaded with ambiguity and the dynamics of transformation. In 1990s, policy-makers confront circumstances that are more diffuse, multiple and uncertain than those faced by earlier generations. The ending of the Cold War has loosened the bonds of patron-client politics, thereby giving licence to the rise of micronationalisms, encouragement to narrow sectoral interests, and legitimacy to unilateral efforts to redraw subnational, national, and even international boundaries. The rules are yet to be defined, where the true nature of threats remain shrouded by their multiplicity and complexity and where it is hard to judge what constitutes winning and losing. In straightforward terms, the end of the Cold War has removed the _ultima ratio_ for crude distinctions between friends and foes, between primary and secondary conflicts. The result has been a structural modification of the international stakes, from a _vertical_ pattern (conflicts are not all of equal importance) to a more _horizontal_ logic (conflicts are too complex and too specific for their settlement to be fungible).

Security challenges become even more complex when one turns to those issues that may not directly challenge the viability of the state, in traditional terms, but that may nevertheless undermine the sovereignty of the state, compromise its ability to control the penetrability of its borders, and exacerbate relations whether between groups within the polity or between states within the regional or global system. Increasingly, it is argued that individual and collective security are dependent on our ability to confront the

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12 See Z. Laidi, 'Power and Purpose in the International System', in Laidi, _Power and Purpose After the Cold War_, p. 11.
new challenges. Among the new factors that transcend boundaries and threaten to erode national cohesion, the most perilous are the so-called 'new risks': drug trafficking, transnational organised crime and nuclear smuggling, refugee movements, uncontrolled and illegal immigration, and environmental risks. These are not new sources of potential conflict. They all existed to some extent or another during the Cold War, but were largely subsumed by the threat of military conflict between NATO and the Warsaw Pact. Responding to these threats, especially wide environmental degradation in the former Communist states, will be an important dimension of preventive defence. The political and economic costs of environmental degradation and mismanagement, such as the high disease rates and safety shortcomings in nuclear plants in the former Soviet Union, are proving to be formidable challenges to economic development and stability. The simple recognition of such problems, however, has not always elicited effective responses from the international community. Instead, nations have frequently opted to focus their energies on the more manageable manifestations of pending conflicts, such as arms buildups, that result from disagreements between nations over non-traditional security issues.

Because Europeans face so many difficult security challenges and promising opportunities, all of which compete for attention and resources, it will be difficult to tackle these kinds of non-traditional threats. However, some of them simply will not be ignored for long. The environmental threats posed by the aging nuclear infrastructure in Central and Eastern Europe and former Soviet states, inadequate controls over highly enriched uranium and other nuclear materials (including weapons-grade materials) in Russia, and the deterioration of nuclear powered vessels (some of which literally are rotting in port) could soon reach crisis proportion. These 'problems' have not gone unreported. However, much more needs to be accomplished if future disasters are to be avoided.


14 The most prominent recent reminder of the need to take such threats seriously has been the Chernobyl nuclear reactor disaster in Ukraine. The Ukrainian government today still allocates nearly 15 per cent of its national budget to managing the environmental after effects. The total economic and social costs incurred across Europe, including increased health care expenditures and declining life expectancies, will probably never be accurately determined. See R. A. Hallenbeck, T. Molino and K. Roller, Preventive Defence: A New Framework for US-European Security Cooperation?, The Center for Global Security and Cooperation, Wilton Park, July 1997, p. 40.
Refugee movements and uncontrolled and illegal immigration represents still another non-traditional threat to European security and stability. While the most publicised refugee flows in the past few years have occurred in Central Africa, more than 800,000 Bosnian refugees remain in Germany and other European states, and almost 500,000 Albanians entered Greece and Italy. Many other refugees have resettled in Europe after fleeing or immigrating from former colonies. The economic and social burdens these refugees place on government services have become substantial. As a result, numerous countries in Europe are beginning to reexamine their immigration policies and enforce more stringent standards. This could have a destabilizing effect on the less economically advanced nations in Europe and could threaten inter-state relations. It also could lead to domestic unrest if more is not done soon to regulate the flow of refugees and expedite safe repatriation of those not accepted for long term residence. In the interim, Europe is experiencing an increase in crime rates and hate crimes, any of which could lead to instability and thence to conflict and insecurity.15

These factors, probably as much as weapons of mass destruction proliferation (nuclear, chemical and biological) and their means of delivery, and human-rights abuses, pose profound challenges to efforts to build a new global order as they are more than capable of contributing to violence and other forms of coercion. Contrary to other global challenges (the communications revolution, water shortages, access to energy resources, financial flows) they call directly into question the very authority of the state, and are therefore potentially, if not openly, subversive. This multifaceted conception of security entails a multifaceted approach to security. While an exclusively state-centered analysis is capable of illuminating some facets of discord and conflict in the 1990s (for example, proxy wars and irredentism), it is limited by its one dimensional optic: distribution and character of military power.16 This multifaceted/multidimensional security concept means that there is no rigid link between a comprehensive concept for understanding a new situation and the quality of the response. On the contrary, a broad concept allows a flexible, tailored policy in which force is only one of the

16The best example is J. J. Mearsheimer, ‘Back to the Future: Instability in Europe after the Cold War’, International Security, Vol. 15(1), 1990, pp. 5-56. He argues that the demise of the Cold War order is likely to increase the chances that war and major crises will occur in Europe: ‘The next decades in a Europe without superpowers would probably not be as violent as the first 45 years of this century, but would probably be substantially more prone to violence than the past 45 years. This pessimistic conclusion rests on the argument that the distribution and character of military power are the root causes of war and peace’ (p. 6).
various means employed. In the final analysis, security is a politically defined concept. It is open to debate whether the widening of security might be a good or a bad political choice, but security is not intrinsically a self-contained concept, nor can it be related to military affairs only. If political priorities change, the nature and the means of security will inevitably follow and adapt to the different areas of political action.

Finally, security is multidimensional because individual welfare is more central to policy-making than it was fifty years ago. Individual security can no longer be satisfied only through military measures; it needs a multidimensional understanding. As Politi has noted, 'individual security and international stability are becoming increasingly interwined and a security threat is anything that hampers any relevant organization in ensuring individual security'. That means that security is elusive; more than ever, it is embedded in the interaction of localising and globalising forces. The axes of conflict in the shadow of the Cold War will probably be more complex, not less, and more difficult to manage, not easier. Policies begin to blur traditional dividing lines, both between jurisdictions and between concepts that were formerly discrete.

So, what does the discussion above mean for the prospects of cooperation in Europe? Contrary to the predictions of Mearsheimer, and the complexity and unpredictability of post-Cold War world politics, today's anarchy and multipolarity do not necessarily undermine the prospects of cooperation, especially in Europe and in the Atlantic arena. World politics should not be viewed as a historically frozen realm of power-hungry states, but rather as a dynamic process of interaction among individuals, groups, states, and international institutions, all of which are capable of adapting their sense of self-interest in response to new information and changing circumstances. Under the proper conditions and adaptive foreign policy responses to them, multipolar systems, not bipolar ones, can produce relatively greater stability.

This observation does not ignore the fact that the multipolar systems of the eighteenth and nineteenth centuries were structurally unstable. Moreover, the multipolar system of the eighteenth and nineteenth centuries did not avoid conflict and war. It used war to preserve the essential variables of the system, primarily the rights of the major powers, in a status of greater

19 Politi, European Security, p. 16.
or lesser dynamic equilibrium. This was a dynamic equilibrium subject to much erosion at the edges and uncertainty as to the growth and decline of relative power positions. Europe's security problematique has changed too much in the 1990s and possible responses are too different to expect that future security dilemmas will be clones of those which plagued Europe in the past. In the eighteenth, nineteenth and much of the twentieth century the essential action in the global balance of power was in Europe. Since the end of the Cold War, the European continent is no longer necessarily the focus of shifting alignments and multilateral security. A balance of power could still be maintained in Europe but disorderly developments in Asia, the Middle East and elsewhere can affect negatively the stability of the European sub-system. In other words, although a stable Europe may be a necessary condition for world peace, it is by no means a sufficient condition. Therefore, the connection between multipolarity and European instability is rather simplistic. It could be argued that only when bipolarity is combined with other systemic conditions that European instabilities may be exacerbated. In that sense, it is not polarity but polarization that can lead to conflictual situations. And there is no evidence that such a process will occur in the European sub-system.

Detailed analyses elsewhere show that European and American national responses to the end of the Cold War were conditioned by the highly institutionalised European environment. Not only that, but European governments promoted 'institutionalisation' albeit in different forms (adaptation, reform, consolidation, etc.). This, however, does not mean that institutions have dictated policies. Rather, that they have been used to accommodate national interests and to promote national power and policy preferences in well known cooperative frameworks. It should not escape our attention that national positions and policies reflect deeper antitheses which relate to fragile balances, national visions and external orientations and interests both within and outside the EU system of cooperation. These antitheses derive from the lack of homogeneity of geopolitical perspectives, differing concepts or evaluations of external threat and differing national strategies. The result has been a divergence among fundamental interests and consequently the development of divergent national strategic orientations, foreign policy preferences and approaches.

Entering into the security realm is not uncontroversial considering that the EU for a long time professed to be a 'civilian power' lacking military might and ambitions in the military sphere. The European political system on the 'high politics' level is still fragmented into nation-state units which throughout history either used intergovernmental cooperation with participation in the Atlantic Alliance or developed bilateral cooperations, for example, France and Germany. This means that the European countries have almost always had the will to integrate trade and economic policies, but not to abandon their authority and autonomy in the vital areas of security and defence which allow them to behave as independently as possible in the international system. The European defence system was built - both on a collective and a national level - on the basis of an 'Atlantic' rather than a 'European' logic. The presence of the US in Europe 'undermined' the need for excessive defence armaments thus eliminating the systemic causes of past European conflicts. The historical significance of the American presence lies in the fact that it contained the traditional competitive and conflictual tendencies in Europe as well as developed a network of Euro-American institutions and processes in the framework of which defence and security policies were internationalised. What should be clear is that American involvement and the Soviet threat led to 'Atlanticism' rather than the 'Europeanisation' of defence. The reactions of the major European powers to the tidal changes of the 1990s is a testament to this thesis. 'Institutionalization' was chosen as the principled European security policy: the Conventional Armed Forces (CFE) Treaty, the Confidence-and Security-Building Measures (CSBM) agreements, the Paris Charter, the creation of the North Atlantic Cooperation Council (NACC) and the strengthening of CSCE/OSCE's conflict prevention and peacekeeping machinery, NATO's 'Partnership for Peace' as well as the decisions taken in Berlin (ESDI and CJTF) and in Madrid (NATO's enlargement) have already put the foundations of a new co-operative security order in place.

3. Institutional Imperatives of System Change: NATO's New Rationale

The discussion in the following pages considers briefly, and by no means extensively, the internal dimension of the institutional responses of the Atlantic Alliance to the geopolitical and geostrategic challenges of system change. It examines its development and analyses its relationship with the overall European institutional environment: what we have learned to call European 'security architecture'. The relationship with the 'former enemies' and the enlargement strategy of the Alliance will not be dealt with, not because it does not represent an important element of the overall strategy, but because it clearly touches upon the external dimension of it, thus going beyond the scope of the analysis here.
Both NATO's origins and Cold War history are well known. What catalyzed NATO was a strong desire to link Europe and the US (and Canada) in response to the Soviet threat. NATO mollified European concerns about a German threat; contributed to a greater sense of West European unity and security; and provided a mechanism for the US to participate in European economic and military reconstruction.

The pace of change in the European order was, however, spectacular and it fundamentally challenged NATO's rationale and raison d'être. In just two short years (1989-1991), the core factors that had contributed to NATO's creation (a divided Germany and the Soviet threat) were gone. For NATO member states, there was great relief but great confusion as well. It was at this moment that many analysts predicted 'that absent the Soviet threat, NATO would cease to be an effective alliance',22 or even worst, that 'is a disappearing thing'.23 A decade later such predictions show little sign of coming true.

The Alliance responded by attempting to adapt to the new security environment, stressing its political role and reorienting its approach to issues of military doctrine, sufficiency, and readiness. The process of change in the Alliance began in 1990. It was a process that would eventually result in significant reductions in funding and force levels for NATO's conventional and nuclear forces. Joint weapons programmes, annual military exercises, readiness, nuclear alert status, and training all have been sharply reduced.

More importantly, however, has been the fact that change meant that NATO was seeking to anchor its position in the New Europe and establish the complementary nature of other security institutions. In Manfred Womer's words, 'our future European architecture will rest on a system of different organisations, sometimes overlapping, but inter-locking and, albeit with a different focus, complementary'.24

**NATO's New Strategic Concept**

Against this background, NATO's new Strategic Concept, announced at Rome in November 1991, marked another turning point. The Strategic Concept reaffirmed the four core functions of the Alliance declared in June and went further in a new broad approach to security. Security was seen to

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have political, economic, social, environmental and defence dimensions. Allied security was to adopt three mutually reinforcing elements: dialogue, cooperation and collective defence. The objective of the strategy was to 'reduce the risks of conflict arising out of misunderstanding or design; to build increased mutual understanding and confidence among all European states; to help manage crises affecting the security of the Allies; and to expand the opportunities for a genuine partnership among all European countries in dealing with common security problems'.

In that context, the Concept was stressing the new political approach and understanding of security in Europe. In the new strategic circumstances the Alliance planned to resolve crises at an early stage. It was recognised that this required a coherent strategy, which would coordinate a variety of conflict management measures. In June 1992 the Alliance announced it was willing to support, on a case-by-case basis, peacekeeping under the auspices of the CSCE. In December 1992 NATO pledged to support peacekeeping under UN Security Council authorisation.

The Strategic Concept finally underlined the importance of collective defence. The Concept states that the Alliance will maintain an adequate military capability and a clear preparedness to act collectively in the common defence. A commitment was made to retain a mixture of nuclear and conventional forces, though at a much reduced level than in the past. NATO forces are however to be adapted to their new strategic roles. The overall size and readiness of forces was to be reduced. The maintenance of a linear defence in the Central European region was to be ended. The Strategic Concept stressed flexibility, mobility and an assured capability for augmentation. NATO forces are to be capable of responding to a wide variety of challenges and are to consist of rapid reaction and main defence components. The key element was that NATO forces should be able to 'respond flexibly to a wide range of possible contingencies'. The new strategic environment was seen to facilitate a significant reduction in sub-strategic nuclear forces. Sub-strategic nuclear forces were seen however as an important link with strategic nuclear forces, in particular those of the United States, which serve as the 'supreme guarantee' of Allied security.

The adoption of the Strategic Concept marked NATO's transition to the new security environment of Europe. The challenge for the Alliance was to reaffirm its security role in the new Europe and implement the new broad approach to strategy. In the immediate post-Cold War era, NATO retained its position as the primary forum for security in the new architecture. The revived WEU complemented NATO's institutional development in this period. As the relevant section below shows, WEU served to bridge NATO-

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EU relations and to resolve for the foreseeable future the tension between a European defence and security identity based upon the EU/WEU and the transatlantic basis that NATO provides.

A second feature of the new security architecture is the overlap of security in terms of its broader political interpretation. The broad approach to security adopted by NATO in its New Strategic Concept is reflected in the response of other institutions to the new European order. Preventive diplomacy, crisis management, and peacekeeping are themes shared by NATO, the WEU, the EU, and the OSCE. The OSCE has some recognition as the over-arching organisation but is a considerable distance from being Europe's security institution. Aspects of the OSCE role can also be seen in the EU's promotion of a European Stability Pact and the work of the NACC. While the lack of institutional definition within the new security architecture is understandable, coordination remains imperative. The challenge of implementing the broader political aspects of strategy in the new Europe has been recognised by NATO in the need for a coherent and cohesive management of responses to crises. This is a challenge not just for the Alliance but for the role and relationship of the 'interlocking institutions'. Thus, the Alliance had to transform its force structure in order to obtain and develop the capabilities that would enable it to deal with the new arising threats and challenges. The process was launched in September 1994, and the new military command structure was agreed upon on 2 December 1997.

The restructuring entails a reduction from the Cold War 65 headquarters to 20 in the new command structure. It consists of two overarching Strategic Commands (SC), one for the Atlantic and one for Europe, with three Regional Commands under SC Atlantic and two under SC Europe. Reporting to the Regional Commands in Europe will be Component Commands and Joint Sub-Regional Commands. It is envisaged that the new structure will enable the Alliance to perform the whole range of its roles and missions more effectively and flexibly, while providing suitable roles for participating allies integrating, at the same time the new members.26

*Berlin 1996 or the End of the European Security Debate?*

The year was certainly *annus mirabilis* for it was then that the European Security and Defence Identity was clarified and the European security architecture seemed coming together. NATO in 1996 exemplified a transition from the structures that emerged from the Cold War and from contained confrontation between the two superpowers to a new configuration

26In this context, it was determined that the accession of the Czech Republic, Hungary and Poland would not require any additional NATO HQs. See NATO Review, Spring 1998, pp. 10-14.
better adapted to the new geostrategic situation in Europe and the world at large. The crisis in former Yugoslavia gave it an opportunity to demonstrate that it can exercise its military prowess on condition that it has the firm political resolve of governments behind it and that their objectives are clearly stated. The success of missions assigned to IFOR and work undertaken within the framework of PIP were evidence of the Alliance's ability to deal with present-day challenges and thus contribute to the political stability of the continent.27

At the June 1996 ministerial meeting of North Atlantic Council in Berlin, the idea was finally accepted of establishing European Security and Defence Identity within NATO and NATO's most radical plan, the CJTF concept, first introduced at the Brussels NATO summit in January 1994, was refined and its development was authorized.28 The Berlin outcome was the major turning point in the post-Cold War European security for it settled (at least for the foreseeable future) the fundamental issues affecting the transatlantic bargaining: the primacy of NATO; US leadership of (not only) NATO; the contribution of the Europeans to the alliance; and as a result the short and medium term - prospects of a self-contained European security and defence identity.

The communique endorsed the continuing 'internal adaptation' of NATO and defined the CJTF concept as 'central to our approach for assembling forces for (NATO) contingency operations' and 'operations led by the WEU'. And the whole adaptation process would be 'consistent with the goal of building (ESDI) within NATO', enabling 'all European Allies to play a larger role in NATO's military and command structures and, as appropriate, in contingency operations undertaken by the Alliance'. It also referred to 'a continued involvement of the North American Allies across the command and force structure', with the clear aim of preserving and reinforcing the transatlantic link.

However, the fundamental objective was the development of ESDI within NATO. CJTF would be a vital tool, leading to the 'creation of militarily coherent and effective forces capable of operating under the political control and strategic direction of the WEU'. The primary intent of the CJTF

27 Assembly of WEU, The Future Role of WEU.
28 North Atlantic Council, 'Berlin Communique', Berlin, 3 June 1996, NATO Review, Vol. 44(4), 1996. A lengthy document, the Berlin communique touched upon all the main issues facing NATO: the situation in former Yugoslavia and the conduct of IFOR; the spread of nuclear, biological and chemical weapons of mass destruction; outreach through NACC and PIP, and the enlargement timetable; relations with Russia and Ukraine; the role of the OSCE; the Middle East peace process; and disarmament and arms control.
concept was to give NATO military forces the mobility and flexibility needed to execute the new tasks of the Alliance. Once fully in place, the new capabilities would at last fulfill the 1991 Alliance Strategic Concept's call for military authorities to design smaller, more mobile and more flexible forces. CJTF is a purely military concept, a technique long being used by many forces in the conduct of contingency warfare. NATO has been institutionalizing the task force concept in order to make it more effective in the conduct of multilateral operations.29

Paul Cornish, in an attempt to 'deconstruct' the CJTF concept, successfully identifies the constituent elements of its nature and political significance:30 first, Berlin shows clearly that NATO has firm ambitions to be a crisis manager and peacekeeper in its own right, with the appropriate UN or OSCE mandate. CJTF is a means to achieve this goal. To that end, the idea of a division of labour between NATO and the WEU, with the former responsible for collective defence (Article 5 operations) and the latter for lower-scale (non-Article 5) missions. If there is to be such a division of labour it could only be within the non-Article 5 category, with NATO taking 'hard' missions with fighting potential and the WEU dealing with 'soft' humanitarian and rescue tasks. In other words, non-Article 5 operations were not the exclusive preserve of WEU. Second, CJTF is not simply 'a Euro-friendly afterthought in NATO's restructuring process, but lies at the heart of that process'.31 It aims at providing an appropriate response across the spectrum of possible military tasks, ranging from the admittedly unlikely collective defence to non-Article 5 needs for action. Third, via the NATO-WEU diplomatic relationship, CJTF is the practical means by which the ESDI within the Alliance will be given operational expression. In political terms, it means that CJTF, as a US approved and NATO-sponsored idea, enables a US-controlled development and implementation of ESDI. In the words of Cornish, 'it is most unlikely that a serious rival to NATO could now develop'.32

What happened in Berlin was that NATO acquired even more credibility in matters of security and defence than any conceivable rival. Strong US leadership expressed not only the Alliance's post-Cold War adaptation drive, but also in the forceful US commitment to the Dayton process and in the subsequent performance of IFOR, made NATO

31According to M. Worner, the concept is 'the next logical step in the adaptation of our force structures'. Quoted ibid., p. 763.
32Ibid., p. 764.
increasingly attractive to almost every participant in the European security debate, including the French, and thus repositioned it firmly as the dominant determinant of the post-Cold War European security morphology. This was 'confirmed' in Amsterdam where the progression from Common Foreign and Security Policy (CFSP) through Common Defence Policy to Common Defence seems to remain, at best, a long-term aspiration. The prospects for EU institution-building in defence proved indeed to be slim, at least for the time being. Amsterdam recognised the WEU as 'an integral part of the development of the Union' and shall support (the Union) 'in framing the defence aspects of the common foreign security policy (...) with a view to the possibility of the integration of the WEU into the Union, should the European Council so decide' (Article J.7.1), but it is obvious that integrationist expectations have been reduced to hollow political rhetoric. The main significance of the WEU is that it enabled a working compromise to be struck between integration and intergovernmentalism, Atlanticism and Europeanism. Without increased political, military, and financial commitment from the EU member states, it is hard to envisage the WEU becoming more than an - admittedly vital - political expedient and turning into a coherent, self-contained and military effective body, thus bringing defence into the European integration realm.

4. Why NATO Endures

The above discussion has been mainly about NATO's response and adaptation to the new world, the development of its strategies towards the

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33 France's so-called rapprochement with NATO is an important explanation for the Berlin outcome. In February 1991, France announced its decision to take part in NATO's Strategy Review Group. Four years later, in December 1995, following NATO's decision to send 60,000 strong force to Bosnia-Herzegovina to replace UNPROFOR and the Anglo-French Rapid Reaction Force, France initiated its return to the alliance. French chiefs of staff would take part in NATO's Military Committee, would improve their relations with NATO's military staff and would work more closely with NATO's European command structure at SHAPE.

34 The Article J.7, para. 1 of the Amsterdam treaty (former J.4 of the Maastricht Treaty) states that 'the common foreign and security policy shall include all questions relating to the security of the Union, including the progressive framing of a common defence policy (...) which might in time lead to a common defence, should the European Council so decide. (...) The policy of the Union in accordance with this Article shall not prejudice the specific character of the security and defence policy of certain Member States and shall respect the obligations of certain Member States, which see their common defence realized in NATO, under the North Atlantic treaty and be compatible with the common security and defence policy established within that framework'.

35 Cornish, European Security, p. 768.
new challenges as well as its success in formulating effective policies. The issues were and still are especially salient given the new strategic landscape. What lies at the heart of the problem was the pressing need to define NATO's rationale, not any more in terms of identifying a unifying threat, but in terms of combining the members' capabilities in a way that furthers their post-Cold War respective interests and consolidating itself as a device to facilitate the making of substantive agreements in world politics by providing rules, norms, principles, and procedures that help state-actors to realise those interests collectively.  

The challenge was enormous as the possibility of deterioration and dissolution was indeed real. Alliances deteriorate and dissolve for several reasons. The most obvious and important being a change in the identity or nature of threat that produced the original association. However, NATO endured. This durability has many sources. First, there is a leader, the US, strongly committed to preserving the relationship and willing to expend the effort needed to keep its allies from straying. American leadership is not on the wane but has been exercised effectively through credible institutional structures. And that leads us to the second source of NATO persistence: it has become symbol of credibility and resolve. The albeit reluctant US decision to intervene in Bosnia (as well as its more recent resolute diplomatic response to the Kosovo crisis) appears to have been motivated and by the fear that failure to act would cast doubt on its reliability and therefore on NATO's future. Third, the high level of institutionalisation of NATO has created capabilities that are certainly worth preserving despite the extensive change in the array of external threats, especially since it obviously costs less to maintain them than it did to establish them in the first place. As Walt has indicated, 'the 1991 Gulf War could not have been fought without NATO assets, and the 1995 intervention in Bosnia relied on a similar base of infrastructure, military assets and joint decision-making procedures'. The great level of institutionalisation within NATO worked most powerfully because it had created capacities that are highly adaptable. As the foregoing discussion shows, NATO durability was increased since its institutional profile was instrumental in amending doctrines and organisational forms in response to external developments, thereby making it easier to adapt to the new post-bipolar conditions. Fourth, ideological solidarity and a commitment to similar basic goals among NATO members, significantly helped to reduce intra-alliance conflicts and to sustain it long after its original rationale is gone. Not only that, but the fact that NATO has resulted in its members seeing themselves as integral parts of a larger (Atlantic) political community

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36 Carr/Ifantis, NATO in the New European Order, p. 158.
and reflected or even created a sense of common identity, means that the Alliance is undeniably appealing and therefore extremely robust.

Although, neither the history of the past 50 years nor the public statements of contemporary national leaders offer an absolutely reliable guide for the future, the geostrategic developments and institutional dynamics of the 1990s resulted in NATO remaining the landmark of post-Cold War European security. NATO still is preparing to deal with threats in true realist fashion, even though their identities are increasingly in dispute or uncertain. What NATO has done in response - to realist and neorealist surprise - is to expand its relationship to other international institutions, such as the WEU and EU, as part of an effort to embed itself further into the framework of European, and to a lesser extent trans-Atlantic, relations. In so doing, NATO has demonstrated the flexibility expected of both organizations and international institutions. 38

One can easily imagine, that these reasons which safeguarded NATO's efficient political and institutional adjustment, at the same time led to the decisions that were taken, or not taken, by the EU in Amsterdam. These decisions cast serious doubts as to whether 'the project of a true common European defence is still a real political objective being pursued by all governments of the relevant European countries', 39 and once again fuels the debate about the EU's role in world affairs and its nature as a global actor.

The critical variable here, is that the calls for a more autonomous European defence system which could be subject to supranational processes of integration should not ignore national strategies and preferences. Successful implementation of Common Foreign and Security Policy, Common Defence Policy and Common Defence will depend - as the Amsterdam outcome showed - less on legal obligations and more on favourable political and strategic variables and factors in the European regional and global arenas.

In that context, implementation of the decisions taken at Maastricht and Amsterdam not only could be painful but it may actually dampen European foreign policy activism and threaten the whole aquis communautaire. Joint security policies backed by military options are likely to be possible under the Maastricht/Amsterdam Accords only when all the member-states' interests are under threat. Alternatively, they might refuse to comply with the

38 McCalla, NATO's persistence after the Cold War, p. 470.
agreed guidelines. Amsterdam revealed that a modern European strategy document was not easy to write, given the very different foreign policy traditions of the different EU members and the uncertainty of the contemporary world. What Maastricht and Amsterdam have done is to identify defence as essential to EU construction. In such a context, a common security organisation becomes a means to a compelling political end. Given this imperative, practical issues such as military planning, command structures, effectiveness and efficiency are in danger of becoming subordinate considerations. This is against all historical experience. The history of international relations since the Greek-Persian Wars has showed that states band together to meet perceived security threats; they do not forge defence structures to achieve a preconceived political federation. The implementation of Amsterdam stands this logic on its head. The accelerated move to create a more than intergovernmental defence regime as an (implicit) precondition for eventual political union seems to ignore the fact that no functional equivalent to US strategic leadership exists in Europe, nor is one likely to emerge in the foreseeable future. Moreover, regimes should not be viewed as progenitors of regional security communities that supplant national governments. This outcome is highly improbable and might in the end prove to be dangerous. If states perceive that regimes are being constructed around and under them, they are apt to withdraw their cooperation with adverse consequences for peace and stability in Europe. Instead, the regime-building process should draw from states their common interests in redefining the terms of an inter-state security community in Europe, recognising non-state actors as critical supports for the process.

Also, successful regime-building requires identification and definition of the threat. The NATO experience has showed that there is a linear relationship between the internal cohesion of an alliance and the way in which members perceive external threats and challenges. The nature of interstate relations in post-Cold War Europe has changed to such an extent that the definition of a specific and identifiable threat is very difficult. The Soviet threat has been replaced by a complex of fluid and 'secondary' dangers: local or regional instability, civil and identity-based conflicts, revisionist tendencies in the regional sub-systems, nuclear proliferation and even potential resurrection of past dangers like nationalist groups and parties in Russia. Failure of the EU member-states to define the nature and character of post-Cold War threats could not only undermine the attempts to transform CFSP into 'defence policy', but could endanger the integration process in other fields. In that framework, the evolution of the European security institutional map in the 1990s confirmed that the compelling task was not to create structures that derive from member-states' compulsions to assuage anxieties about the future, which will inevitably erode further the EU's credibility in defence and foreign policy by ignoring the heterogeneity of the European system, but to renovate the transatlantic security arrangements by
shifting from a US-led system to a multilateral US-led and more EU-involved one.

It should be clear, however, that this debate while focusing on failings and dilemmas and on persistent limitations, it does not ignore the progress that European unity has made. Bouts of expansion both in geographical and functional scope have marked its history, and periods of pessimism and showdown have almost never led to regressions. Stanley Hoffmann uses the image of Sisyphus only to suggest that the shape of the EU in the 1990s is quite different from the supranational dream of its founders and that each leap forward brings with it problems as well as reminders of constant handicaps.\footnote{S. Hoffmann, The European Sisyphus: Essays on Europe, 1964-1994, Boulder, 1995, p. 6.} However, prophecies of lethal breakups have not been fulfilled. Instead, it seems that Europeans, following Haas’s suggestions,\footnote{See E. B. Haas, When Knowledge is Power: Three Models of Change in International Organizations, Berkley, 1990.} are trying to ‘learn’ and ‘revalue’ themselves by, at least, safeguarding their laboriously evolving \textit{acquis}. And this process of ‘learning’ and ‘revaluation’ does lead to a - painful and slow - institutional adaptation and policy innovation. The European Union is now a necessary, permanent and in some respect a leading part of the European political and security landscape, and thus a subtle, if often shaky, actor in international geopolitics. The reality is that we should not ignore the reality of the EU.